



Commonwealth of Massachusetts

Executive Office of Elder Affairs

MAURA T. HEALEY
Governor

KIMBERLEY DRISCOLL
Lieutenant Governor

BRIDGES BY EPOCH AT WESTFORD

108 Littleton Road
Westford, MA 01886

SPONSORED BY: Epoch at Westford Subtenant, LLC.

Is hereby certified to operate a 48-Unit Assisted Living Residence,
Inclusive of three 16-unit Special Care Residences.
May 21, 2023 to May 21, 2025

A handwritten signature in black ink, appearing to read "Elizabeth C. Chen".

Elizabeth C. Chen, PhD, MBA, MPH
Secretary

May 31, 2023

Date